NN Group N.V.

May 20, 2026

This report does not constitute a rating action.

Business risk: **Strong**

Excellent — Vulnerable

Competitive position: Strong
IICRA: Intermediate risk

Financial risk: **Excellent**

Excellent — Vulnerable

Capital and earnings: Excellent
Risk exposure: Moderately low
Funding structure: Neutral

Anchor	SACP	FSR
a+	a+	A+

Modifiers — Group/Gov't

Financial strength rating
A+/Stable/--

Holding company ICR
A-/Stable/A-2

FSR--Financial strength rating. ICR--Issuer credit rating. IICRA--Insurance industry and country risk assessment. SACP--Stand-alone credit profile.

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Credit Highlights

Overview

Key strengths	Key risks
A leading brand in the domestic market, with a strong reputation.	Geopolitical tensions and capital market volatility pose risks to earnings stability.
Diversified business and earnings profile support capital resilience.	Limited organic growth prospects due to the high level of market penetration in the Netherlands.
Effective asset-liability management.	

NN Group's (NN) business and earnings diversification is a differentiating strength in its home market. The group holds a leading domestic position, ranks among the top three life insurers in several Central and Eastern European (CEE) markets, participates in Japan's corporate-owned life segment, and benefits from profitable banking operations. While this supports stable capital and earnings generation, its diversification and profitability measured as return on equity (ROE) remain somewhat lower than those of higher-rated peers.

NN demonstrates resilient and excellent capitalization under our capital model. Despite geopolitical tension, NN has sustained its excellent capital position, maintaining buffers above the 99.99% level with a meaningful margin. We anticipate that this level will persist over our forecast horizon supported by consistent and solid profitability. Furthermore, the group's commitment to a prudent payout policy and a moderate growth trajectory reinforces its financial strength. The combination of excellent capital adequacy and sustainable earnings continues to support our ratings, compensating for the lower ROE figure.

The group's active management of its key risks supports the rating. NN will be exposed to interest rate and longevity risks for the next decade, given its guaranteed back book. However, the group's close asset-liability cash-flow matching and actions to reduce its longevity exposure mitigate the potential effects of these risks.

Outlook

The stable outlook reflects our view that NN can maintain a 99.99% confidence level in the next two years, according to our risk-based model, alongside a diversified business mix and profitability in line with 'A+' peers'.

Downside scenario

Although unlikely, we could lower our rating in the next 24 months if, according to our risk-based model, the company's capitalization deteriorates from its excellent level over a prolonged period; or it takes excessive risks, for instance in the form of elevated dividends, share buybacks, or exposure to investments.

Upside scenario

We could consider a positive rating action on NN and its core operating companies within the next 24 months if the group achieves profitability and earnings diversification in line with that of 'AA-' rated peers and does not increase earnings volatility or reduce its excellent capitalization.

Assumptions

- Real GDP growth in the Netherlands of around 1.3% for 2026–2028.
- Long-term interest rates in the Netherlands of 2.90% in 2026, followed by 2.75% in 2027 and 2028.
- Dutch unemployment to average 4.1% in 2026-2028.
- Real GDP growth in Japan of around 0.8%-0.9% for 2026–2028. Inflation is expected to remain at 2.4% for 2026 followed by 2.2% and 1.8% for 2027–2028.
- Unemployment is Japan to remain around 2.5% for 2026–2028.

NN Group N.V. -- Key metrics (as per IFRS 17)

	2027F	2026F	2025	2024	2023
Insurance Revenue	>12,500	>12,000	11,517	10,706	10,453
EBIT	>1,500	>1,500	1,651	2,082	1,680
Net income (attributable to shareholders)	~1,300	~1,200	1,197	1,602	1,184
S&P Global Ratings capital adequacy	99.99	99.99	99.99	99.99	99.99
Return on shareholder's equity (%)	>5	>5	5.6	7.5	5.6
EBITDA fixed-charge coverage (x)	>8	>8	6.6	9.4	6.7

NN Group N.V. -- Key metrics (as per IFRS 17)

	2027F	2026F	2025	2024	2023
Financial leverage including pension deficit as debt (%)	<25	<25	23.4	21.1	21.3
P/C: Net combined ratio (%)	<93	<93	90.4	90.6	89.4
Financial obligations/EBITDA (x)	<4	<4	3.5	2.6	3.2
Net investment yield (%)	>2.5	>2.5	3.2	3.2	3.0

IFRS--International Financial Reporting Standards. F--Forecast.

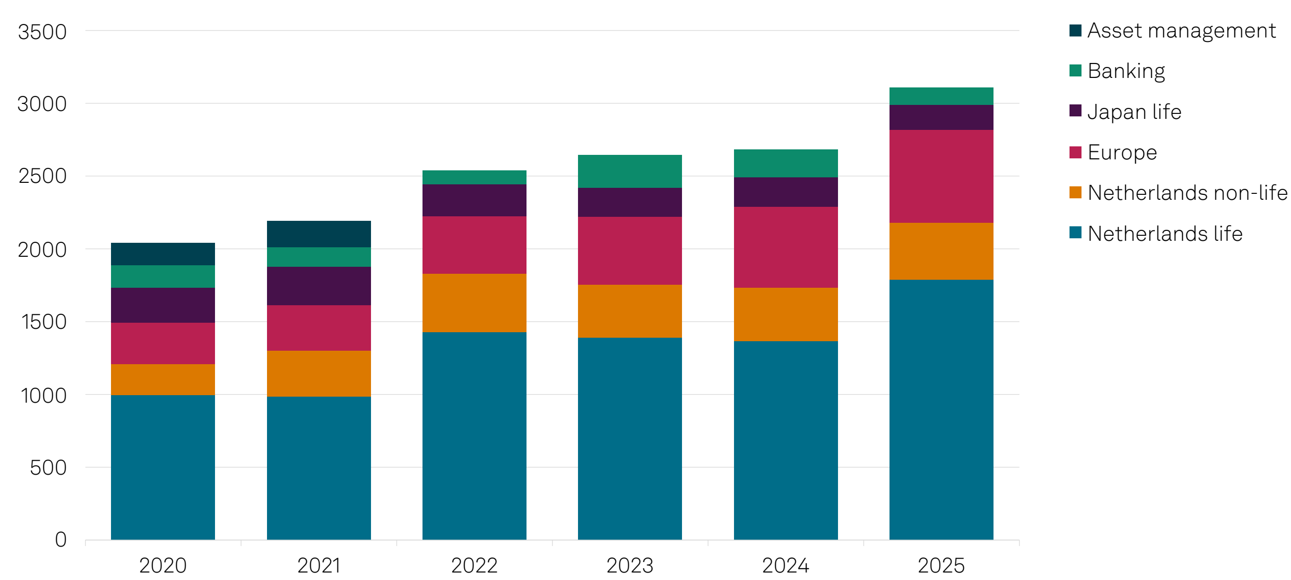
Business Risk Profile

NN continues to maintain a leading position in the Dutch life and property/casualty (P/C) markets, supported by its strong brand reputation and meaningful geographic and product diversification.

Moreover, the Group's footprint extends across Europe, including top three life insurance rankings in several Central and Eastern Europe countries. It also includes a strategic presence in Japan's corporate-owned life insurance niche. Furthermore, the Group's profitable banking operations provide additional diversification.

We regard this as a key differentiator compared with other Dutch insurers like Achmea and ASR. In our view, this diversification has aided NN's improved capitalization; nevertheless, we view the group's earnings diversification and profitability as below those of higher-rated peers.

Earning Diversification Based On Operating Profit (excluding eliminations & others)
€ Millions (IFRS 17 numbers from 2022 onwards)



IFRS 17 numbers from 2022 onwards.
Source: S&P Global Ratings. Company Financials

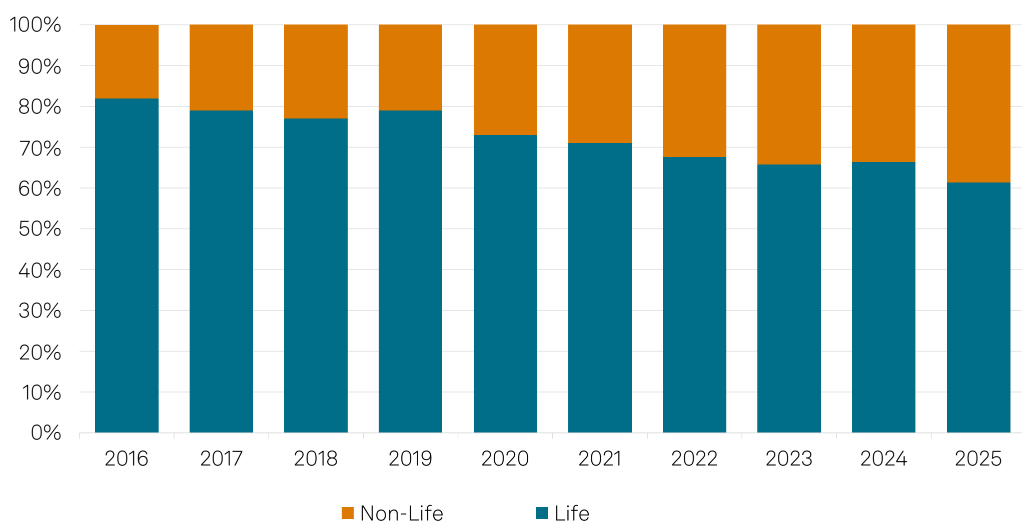
Over the full year 2025, NN Group reported a slight decline in total gross written premium which came in at €13.3 billion (€14.0 billion as per year-end 2024) or €11.5 billion in insurance revenue as per International Financial Reporting Standards 17 (IFRS17). That said, in line with its strategy, we note continued premium growth across Europe, with particularly strong performance in Poland, Greece, Romania, and Slovakia. In the Netherlands, non-life gross written premiums increased by 6%, surpassing €4 billion for the first time. The P/C portfolio benefited from favorable claims development, partly supported by benign weather conditions, resulting in an improved combined ratio of 90.3% in 2025 (91.9% in 2024). In addition, strong defined contribution (DC) net inflows of €2.6 billion and favorable market trends in DC pension products supported the Netherlands Life business.

We anticipate premium growth in the Dutch insurance market to be somewhat muted on the back of ongoing geopolitical conflicts, although we anticipate the impact on the Dutch market to be less pronounced than other markets in Europe.

In 2025, the Group recorded an operating result of about €3.0 billion (€2.6 billion in 2024). Having said that, the higher operating result was more than offset by chiefly negative revaluations on derivatives, and a negative result on divestments, which translated into a net income of €1.2 billion (€1.6 billion in 2024).

We expect the Group to maintain its efficiency and sound underwriting profitability. For 2026-2027, we anticipate annual net income of about €1.2 billion-€1.3 billion, supported by a P/C combined (loss and expense) ratio of below 93%. We estimate this will lead to ROE of about 5% or more over the next two to three years.

Life & Non-Life Split (Net Premiums)



Source: S&P Global Ratings. Company Financials

Financial Risk Profile

According to our risk-based capital model, NN's capitalization has remained comfortably above the highest confidence level of 99.99%. We believe the company can maintain this level of capital over 2026-2027, thanks to solid profit generation, a prudent payout policy, and only moderate growth of capital requirements. The group's solvency ratio remained strong as of Dec. 31, 2025, at

220% compared with 194% as of Dec. 31, 2024. In our view, the group's asset allocation will remain prudent with the majority of its investments allocated to fixed income assets.

NN's in-force book is dominated by life-long interest guarantees for its customers. As for most Dutch peers, this elevates its longevity and interest rate risk. Nonetheless, NN's stringent liability and asset cash flow management reduces the risks. A rising yield environment in Europe also eases the pressure from this risk.

In our view, the group has a favorable funding structure and healthy access to capital markets, exemplified by frequent issuances. On March 11, 2025, the group issued €1.0 billion perpetual restricted tier 1 (RT1) temporary write-down securities and redeemed €1.0 billion of grandfathered RT1 with a first call date in January 2026.

Based on robust business performance in 2025, NN Group enhanced its capital return by an additional €100 million beyond the ordinary dividend policy, splitting this evenly between the dividend and the annual share buyback. Consequently, the total dividend per share for 2025 was €3.88 per share and annual share buyback program was increased by €50 million to €350 million.

Other Credit Considerations

Liquidity

We regard NN's liquidity as exceptional, mainly stemming from its steady premium income and highly liquid assets.

Factors specific to the holding company

We rate NN Group N.V., the holding company, two notches below NN's core insurance companies. This reflects our view of structural subordination because the holding company does not generate any operative insurance cash flows.

Environmental, social, and governance

Environmental, social, and governance factors have no material influence on our credit rating analysis of NN.

Rating Component Scores	
Business Risk Profile	**Strong**
Competitive position	Strong
IICRA	Intermediate risk
Financial Risk Profile	**Excellent**
Capital and earnings	Excellent
Risk exposure	Moderately low
Funding structure	Neutral
Anchor	**a+**
Modifiers	
Governance	Neutral
Liquidity	Exceptional
Comparable rating analysis	0
Current Credit Rating	
Local currency financial strength rating	--
Foreign currency financial strength rating	--
Local currency issuer credit rating	A-/Stable/A-2
Foreign currency issuer credit rating	A-/Stable/A-2

Related Criteria

- General Criteria: Hybrid Capital: Methodology And Assumptions, Oct. 13 2025
- Criteria | Insurance | General: Insurer Risk-Based Capital Adequacy--Methodology And Assumptions, Nov. 15 2023
- General Criteria: Environmental, Social, And Governance Principles In Credit Ratings, Oct. 10 2021
- General Criteria: Group Rating Methodology, July 1 2019
- Criteria | Insurance | General: Insurers Rating Methodology, July 1 2019
- General Criteria: Methodology For Linking Long-Term And Short-Term Ratings, April 7 2017
- General Criteria: Principles Of Credit Ratings, Feb. 16 2011

Related Research

Ratings Detail (as of May 15, 2026)*	
NN Group N.V.	
Issuer Credit Rating	A-/Stable/A-2
Junior Subordinated	BBB
Senior Unsecured	A-
Subordinated	BBB
Subordinated	BBB-
Related Entities	
NN Bank N.V.	

Ratings Detail (as of May 15, 2026)*

Issuer Credit Rating	A/Stable/A-1
Senior Secured	AAA/Stable
Senior Subordinated	A-
Senior Unsecured	A
Senior Unsecured	A-1
NN Life Insurance Co. Ltd.	
Financial Strength Rating	
Local Currency	A/Stable/--
Issuer Credit Rating	
Local Currency	A/Stable/--
NN Re (Netherlands) N.V.	
Financial Strength Rating	
Local Currency	A+/Stable/--
Issuer Credit Rating	
Local Currency	A+/Stable/--
Domicile	Netherlands

*Unless otherwise noted, all ratings in this report are global scale ratings. S&P Global Ratings' credit ratings on the global scale are comparable across countries. S&P Global Ratings' credit ratings on a national scale are relative to obligors or obligations within that specific country. Issue and debt ratings could include debt guaranteed by another entity, and rated debt that an entity guarantees.